

**Football Australia Limited (formerly
known as Football Federation
Australia Limited)**
ABN 28 106 478 068
General purpose financial report for
the year ended 30 June 2021

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Directors' report

Your directors submit their report on the consolidated entity (referred to hereafter as the "Group") consisting of Football Australia Limited (formerly known as Football Federation Australia Limited) (referred to hereafter as the "Company" or "FA") and its controlled entities for the year ended 30 June 2021. The directors have determined that the consolidated financial statements of the Group are to be presented in accordance with a general purpose framework.

Directors

The names and details of the Company's directors in office during the financial year and until the date of this report are as follows. Directors were in office for this entire period, unless otherwise stated:

Mr C Nikou (Chair)

Mr M Bresciano

Mr J Carrozzi

Mrs A Duggan

Ms R Fitzroy

Ms C Wilshire

Mr S Kamasz (Elected: 25 November 2020)

Ms C Noble (Appointed: 3 September 2021)

Mrs H Garriock (Appointed: 3 September 2021)

Mr R Nogarotto (until retiring in November 2020 in accordance with the FA Constitution)

Ms H Reid (until removed in February 2021 in accordance with the FA Constitution)

Names, qualifications, experience and special responsibilities

Mr C Nikou (Chair)

Mr Nikou was appointed to the FA board in October 2014 and elected chairman in November 2018. He is the chair of the Referees Committee. Mr Nikou is a senior partner of global law firm K & L Gates practising in corporate and commercial law. He is currently a member of the AFC Ex-Co and deputy chair of the AFC and ASEAN legal committees respectively. He was a director of the Local Organising Committee AFC Asian Cup Australia 2015 Ltd until resigning on 19 June 2015 following the conduct of the tournament in January 2015 and was chair of the FIFA Women's World Cup bid committee. He is currently a member of the FIFA Women's World Cup 2023 steering committee.

Mr M Bresciano (Director)

Mr Bresciano was appointed to the FA Board in October 2019 and re-appointed for a further two year term in September 2019. Born in Melbourne, Mr Bresciano played youth football for Bulleen Lions, before moving into the National Soccer League with Carlton. In 1999, he moved to Italian Serie B side Empoli, beginning a twelve-year stay in the country. In 2002, he moved to the Serie A with Parma, later playing for Palermo and S.S. Lazio. From 2011, he spent the final four years of his career in the Middle East, first with UAE Pro-League side Al Nasr and then Qatar Stars League club Al-Gharafa where he last played in 2015. Mr Bresciano made 84 appearances for Australia, scoring 13 goals. He played in three FIFA World Cups, two AFC Asian Cups (one victorious) and the 2004 OFC Nations Cup winning team. His goal against Uruguay in the 2006 World Cup qualification play-off sent the match to a penalty shootout which Australia won to qualify for the first time in 32 years. He previously represented Australia frequently at youth levels, including the 2000 Summer Olympics in Australia and the 1999 FIFA U-20 World Cup. Mr Bresciano is a member of the Football Development Committee.

Directors' report (continued)

Directors (continued)

Names, qualifications, experience and special responsibilities (continued)

Mr J Carrozzi (Director)

Mr Carrozzi was elected to the FA Board of FA in November 2018 and is the chair of Finance, Risk and Audit Committee. Mr Carrozzi is a member of several Boards including: chairman of Sydney Harbour Federation Trust, Chairman of the Centenary Institute for Medical Research, Deputy Chairman of the NSW Institute of Sport and Board member of Western Sydney University. He is formerly the Managing Partner at PwC Australia. Mr Carrozzi is a Fellow of the Tax Institute of Australia (FTI) and Member of Chartered Accountants Australia and New Zealand. He holds a Bachelor of Commerce and Bachelor of Laws from the University of New South Wales and is admitted as a Barrister at Law in NSW.

Mrs A Duggan (Director)

Mrs Duggan was appointed to the FA Board on 1 October 2019. She is the chair of the Football Development Committee. Mrs Duggan has 25 years experience in various roles in football and is a former Matilda. A communications professional, Mrs Duggan is a Journalist and Presenter for Win Television and has worked in the media industry for 20 years. She is especially fond of the time she spent covering the Matilda's, Socceroos, the Westfield W-league and the 2019 FIFA Women's World Cup. Mrs Duggan holds a Commerce degree from the University of Wollongong and serves on several committees and sports' boards.

Ms R Fitzroy (Director)

Ms Fitzroy was appointed to the FA Board on 21 November 2019. She is a member of FA's Finance, Risk and Audit Committee, chair of the Congress Nominations Committee and chair of the Constitution Review Group. An experienced financial services executive, she is a former Executive Director of Macquarie Bank Group. She is currently principal of a governance consultancy which she founded. Ms Fitzroy is an independent non-executive director on the boards of Diversa Trustees Limited, Gateway Bank and the Self-Managed Super Fund Association. She has a Bachelor of Arts from Macquarie University, a Master of Arts from the University of Technology, a Diploma of Information Technology Business Application, Harvard University and a Diploma in Marketing Management, Macquarie University. She is a Master Coach with the International Coaching Federation. Ms Fitzroy is a Fellow of the Australian Institute of Company Directors where she also writes and teaches on various governance courses.

Mr R Nogarotto (Director) - retired November 2020

Mr Nogarotto was elected to the FA Board in November 2018. He is Managing Director of global advisory firm CT Corporate Advisory and is a Director of the Italian Chamber of Commerce in Australia. He is a former Chairman of Soccer Australia, Chairman of the National Soccer League and Director of the NSW Soccer Federation. He was a member of the organising committee for the A League. Mr Nogarotto holds an Economics degree from the University of Sydney.

Ms H Reid (Director) - removed February 2021

Ms Reid was elected to the FA Board in November 2018. She has more than 40 years' experience in football as a player, coach, manager and administrator at national and state levels. Ms Reid was CEO of ACT Football Federation Ltd (Capital Football) for 12 years from 2004 with additional responsibility for Canberra United in the Westfield W-League for nine seasons. Her contributions to women's sport and football were recognised in 2015 when she became a Member of the Order of Australia. Ms Reid has a Graduate Diploma in Sport Management and received an Honorary Doctorate from the University of Canberra in 2017 for services to student education and the University. She has served on several boards and committees including Womensport Australia, the ACT Olympic Council, the Burns Club Ltd and was a Director on the Local Organising Committee AFC Asian Cup Australia 2015 Ltd.

Directors' report (continued)

Directors (continued)

Names, qualifications, experience and special responsibilities (continued)

Ms C Wilshire (Director)

Ms Wilshire OAM is the CEO of the Migration Council Australia (MCA), Australia's national research and policy institution on migration, settlement and social cohesion. She has a background in policy development and Government Relations. She has worked as a public servant and advisor to Government, principally in the area of migration and resettlement, including as Chief of Staff to the Minister for Multicultural Affairs. Ms Wilshire is Deputy Chair of the Migrant and Refugee Health Partnership, board member of The Australian Centre for Social Innovation and a member of the Judicial Council on Cultural Diversity and the Harmony Alliance Council. Ms Wilshire was previously on the Settlement Services Advisory Council and the National Anti-Racism Partnership and co-founded the Friendly Nation Initiative, which aims to link corporate Australia with the settlement community to improve employment outcomes for refugees. Ms Wilshire is a member of the Board's digital and government relations sub-committees.

Mr S Kamasz (Director) - elected 25 November 2020

Mr Kamasz was appointed to the FA Board in November 2020 and is a member of the Football Development Committee and Referees Committee. He arrived in Australia from England in 1969 to play for Northern NSW club Weston Bears. This was followed by a distinguished career as a football administrator, resulting in his induction into the Australian Football Hall of Fame in 2014. The many positions held in football have included President and Treasurer of Northern NSW Football, Director Australian Soccer Federation, Team Manager Socceroos, General Manager National Soccer League, Acting CEO Soccer Australia, Chief Executive Sydney FC, General Manager and Director Sydney Olympic, General Manager Johnny Warren Football Foundation and Interim CEO Football NSW. He was also General Manager of the Australian Baseball League. Currently retired, he has a background in accountancy, having been a Registered Tax Agent, Chief Accountant and Company Secretary of Tyrrell's Wines, Director of Chateau Douglas Vineyards and Managing Director of CSS Australia (a subsidiary of the UK sports marketing company subsequently acquired by the Stellar Group).

Ms C Noble (Director) - appointed September 2021

Ms Noble was appointed to the FA Board on 3 September 2021. Ms Noble's career has seen her lead significant growth and major restructures at some of Australia's largest organisations including ANZ Bank and McDonald's. During her time with ANZ, Ms Noble was responsible for key Retail Distribution channels to customers including the Australian Branch Network. While her 20 year career with McDonald's saw her play an integral role in the transformation of the McDonald's brand in Australia, holding various positions including CEO and Managing Director for McDonald's Australia and Chair of Ronald McDonald House Charities. Ms Noble has completed the AMP (Advanced Management Programme) at INSEAD business school, Fontainebleau, MGSM (Macquarie Graduate School of Management) Strategy & Business, MIT Boston Digital Business Transformation Programme and is a member of the Australian Institute of Company Directors.

Mrs H Garriock (Director) - appointed September 2021

Mrs Garriock was appointed to the FA Board on 3 September 2021. She has spent over 25 years in football with various roles across all levels of the game, and is a member of the Starting XI advisory panel. Mrs Garriock is one of the most decorated Commonwealth Bank Matildas in history with appearances at three (3) FIFA Women's World Cups, three (3) AFC Women's Asian Cups, two (2) Olympic Games and a national championship in the Westfield W-League. With a Masters in Education (Coaching) from Sydney University and an AFC A Licence, she has held coaching positions at National Premier Leagues, Westfield W-League and Commonwealth Bank Matildas level, as well as an appointment as the Vice President of Football Coaches Australia. Mrs Garriock is the CEO of Australian Taekwondo, has been a television commentator and analyst for several broadcasters and held other sports management positions.

Directors' report (continued)

Company Secretary

Mr T Holden (Company Secretary)

Mr Holden joined FA in March 2009. He acts as the Head of Legal, Business Affairs and Integrity and was appointed company secretary in February 2019. Prior to joining FA, Mr Holden worked at Allens as a lawyer in the firm's Litigation and Intellectual Property department. He holds a Bachelor of Arts from the University of British Columbia and a Bachelor of Laws from the University of Sydney. Mr Holden has been a member of the Asian Football Confederation's Disciplinary and Ethics Committee since June 2019.

Member guarantee

Every member of the Company undertakes in accordance with the Constitution of the Company, to contribute such amount (not exceeding \$20) as may be required in the event of winding up of the Company during the time that they are a member or within one year afterwards. At 30 June 2021, the Company has 28 members including Member Federations, A-League Clubs, Women's Football Council and the Players Member (the PFA) (2020: 28).

Dividends

In accordance with the Company's constitution no dividend or distributions have been either paid to members, or recommended or declared for payment to members during the financial year (2020: \$nil).

Principal activities

The principal activities of the Group in the course of the financial year were the promotion, development and control of the game of football in Australia.

There were no significant changes in the nature of these activities during the year.

Operating and financial review

The net surplus after tax from continuing operations of the Group for year ended 30 June 2021 was \$1,628,000 (2020: net deficit of \$3,558,000).

The net surplus after tax from discontinued operations after tax of the Group for year ended 30 June 2021 was \$10,185,000 (2020: \$1,744,000).

The Group has completed another successful year which is illustrated by the following key achievements and milestones:

- Secured new National Teams broadcast agreement with Network 10/Viacom CBS, commencing 1 August 2021;
- Finalised Leagues Unbundling Agreement - Unbundling Agreement;
- Matildas and Olyroos qualified for the Tokyo 2020 Olympic Games;
- Confirmed new Matildas naming rights sponsorship with Commonwealth Bank Australia.

Significant changes in the state of affairs

On 26 November 2020, the Group's parent entity, Football Federation Australia Limited, changed its name to Football Australia Limited.

As part of the Unbundling Agreement entered into on 31 December 2020, the Group had transferred responsibility for the operations of the FA Leagues business unit ("Leagues") to Australian Professional League Company Pty Ltd on 5 July 2021. The results of the Leagues for the year is presented in Note 4. The associated assets and liabilities of Leagues were classified as assets held for sale and liabilities directly associated with assets held for sale, respectively.

Directors' report (continued)

Significant changes in the state of affairs (continued)

The COVID-19 pandemic continued to impact on several FA activities during the year. Senior National Teams were unable to host matches due to international border closures. Grassroot football seasons were interrupted to varying degrees in multiple states due to COVID-19 lockdowns in response to localised outbreaks. The A-League 19/20 season was postponed with the resumption held in July and August 2020. The A-League 20/21 season was affected by lockdowns which resulted in lower ticketing sales and crowds for the A-League finals series.

There were no other significant changes in the state of affairs of the Group during the year.

Significant events after the reporting period

On 5 July 2021, the Group transferred responsibility for the operations of the Leagues to Australian Professional League Company Pty Ltd as part of the Unbundling Agreement entered into on 31 December 2020.

The Federal Government revealed their COVID-19 roadmap to reopening international borders in line with prescribed vaccination targets. Hosting of National Teams matches and associated ticket sales resumed in October 2021.

There were no other significant events occurring after the reporting period which may affect either the Group's operations or results of those operations or the Group's state of affairs.

Likely developments and expected results

Further information about likely developments in the Group and the expected results of those operations in future financial years has not been included in this report because disclosure of the information would be likely to result in unreasonable prejudice to the Group.

Environmental regulation and performance

The Group is not subject to any particular or significant environmental regulation under laws of the Commonwealth or of a State or Territory.

Indemnification and insurance of directors and officers

During the financial year, the Company paid a premium in respect of a contract insuring the directors of the Company, the Company Secretary and all executive officers of the Company against a liability incurred as such a director, secretary or executive officer to the extent permitted by the *Corporations Act 2001*. The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

Indemnification of auditor

To the extent permitted by law, the Company has agreed to indemnify its auditor, Ernst & Young (Australia) as part of the terms of its audit engagement agreement against claims by third parties arising from the audit (for an unspecified amount). No payment has been made to indemnify Ernst & Young (Australia) during or since the financial year.

Proceedings on behalf of the Group

No person has applied for leave under s.237 of the *Corporations Act 2001* to bring, or intervene in, proceedings on behalf of the Group or intervene in any proceedings to which the Group is a party for the purpose of taking responsibility on behalf of the Group for all or any part of those proceedings. The Group was not a party to any such proceedings during the financial year.

Directors' report (continued)

Directors' meetings

The number of meetings of directors (including meetings of committees of directors) held during the year and the number of meetings attended by each director were as follows:

	FFA Board of Directors		Finance, Risk and Audit Committee		Football Development Committee		Referees Committee		Digital Committee	
	Eligible	Attended	Eligible	Attended	Eligible	Attended	Eligible	Attended	Eligible	Attended
Mr C Nikou	17	17	4	4	-	-	1	1	-	-
Mr M Bresciano	17	16	-	-	6	6	-	-	-	-
Mr J Carrozzi	17	16	7	7	-	-	-	-	3	3
Ms A Duggan	17	14	-	-	6	6	-	-	3	3
Ms R Fitzroy	17	16	7	6	-	-	-	-	-	-
Mr R Nogarotto	4	4	-	-	3	3	-	-	-	-
Ms H Reid	12	12	-	-	-	-	-	-	-	-
Ms C Wilshire	17	17	3	1	-	-	-	-	3	3
Mr S Kamasz	12	12	-	-	3	3	1	1	-	-
Ms C Noble*	-	-	-	-	-	-	-	-	-	-
Mrs H Garriock*	-	-	-	-	-	-	-	-	-	-

* The terms of Ms. C Noble and Mrs H Garriock as directors only commenced from 3 September 2021.

Directors' report (continued)

Rounding

The amounts contained in the financial report have been rounded to the nearest \$1,000 (where rounding is applicable) where noted (\$000) under the option available to the Company under *ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191*. The Company is an entity to which this legislative instrument applies.

Non-audit services

The following non-audit services were provided by the Company's auditor, Ernst & Young (Australia). The directors are satisfied that the provision of non-audit services is compatible with the general standard of independence for auditors imposed by the *Corporations Act 2001*. The nature and scope of each type of non-audit service provided means that auditor independence was not compromised.

Ernst & Young (Australia) received or are due to receive the following amounts for the provision of non-audit services:

	<u>\$</u>
- Compilation of financial statement fees	6,780
- Due diligence services	143,000
- FBT procedures	5,500
	<u><u>155,280</u></u>

Auditor's independence

The directors have received an independence declaration from the auditor of Football Australia Limited (formerly known as Football Federation Australia Limited). This has been included on page 8.

Signed in accordance with a resolution of the directors.



Mr C Nikou
Chairman
Sydney
29 October 2021



**Building a better
working world**

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Auditor's Independence Declaration to the Directors of Football Australia Limited

As lead auditor for the audit of the financial report of Football Australia Limited for the financial year ended 30 June 2021, I declare to the best of my knowledge and belief, there have been:

- a. No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- b. No contraventions of any applicable code of professional conduct in relation to the audit.

This declaration is in respect of Football Australia Limited and the entities it controlled during the financial year.

Ernst & Young

Douglas Bain
Partner
29 October 2021

Consolidated statement of profit or loss and other comprehensive income

For the year ended 30 June 2021

	Notes	2021 \$000	2020 \$000
Continuing operations			
Revenue from contracts with customers	5.1	34,284	44,789
Other income		3,136	1,282
Finance income		39	79
Employee and team benefit expenses	7	(16,762)	(18,106)
Grants and distributions expenses		(3,597)	(7,310)
Travel expenses		(3,227)	(7,216)
Marketing and media expenses		(1,849)	(3,716)
Event hosting expenses		(36)	(1,063)
Administration expenses		(3,805)	(2,952)
Broadcasting expenses		(186)	(850)
Other team expenses		(775)	(719)
Professional and consultants fees		(1,508)	(2,295)
Sponsorship and licensing expenses		(1,768)	(2,293)
Communication and technology expenses		(2,095)	(1,994)
Insurance expenses		(125)	(187)
Other expenses		-	(893)
Finance costs		(98)	(114)
Surplus/(deficit) before income tax from continuing operations		1,628	(3,558)
Income tax expense		-	-
Surplus/(deficit) for the year from continuing operations		1,628	(3,558)
Discontinued operations			
Surplus after tax for the year from discontinued operations	4	10,185	1,744
Surplus/(deficit) for the year		11,813	(1,814)
Other comprehensive income		-	-
Total comprehensive income/(loss) for the year		11,813	(1,814)

The above consolidated statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes.

Consolidated statement of financial position

As at 30 June 2021

	Notes	2021 \$000	2020 \$000
Assets			
Current assets			
Cash	8	20,751	25,996
Trade and other receivables	9	14,960	7,962
Contract assets	5.2	2,225	6,216
Loan receivables	10	160	307
Prepayments		638	95
Assets held for sale	4	5,247	-
Total current assets		43,981	40,576
Non-current assets			
Loan receivables	10	-	149
Property, plant and equipment	11	872	1,799
Intangible assets	12	779	1,795
Total non-current assets		1,651	3,743
Total assets		45,632	44,319
Liabilities			
Current liabilities			
Trade and other payables	13	11,225	10,287
Employee benefit liabilities	14	1,454	1,490
Contract liabilities	15	11,547	11,091
Provisions	16	1,317	264
Lease liabilities	17	142	1,030
Liabilities directly associated with the assets held for sale	4	3,508	-
Total current liabilities		29,193	24,162
Non-current liabilities			
Employee benefit liabilities	14	95	153
Provisions	16	-	53
Contract liabilities	15	-	15,248
Lease liabilities	17	-	172
Total non-current liabilities		95	15,626
Total liabilities		29,288	39,788
Net assets		16,344	4,531
Members' equity			
Retained earnings		16,344	4,531
Total members' equity		16,344	4,531

The above consolidated statement of financial position should be read in conjunction with the accompanying notes.

Consolidated statement of changes in equity

For the year ended 30 June 2021

	Retained earnings	Total attributable to members of the entity
	\$000	\$000
At 1 July 2020	4,531	4,531
Surplus for the year	11,813	11,813
Other comprehensive income	-	-
Total comprehensive income for the year	<u>11,813</u>	<u>11,813</u>
At 30 June 2021	<u>16,344</u>	<u>16,344</u>
At 1 July 2019	6,345	6,345
Deficit for the year	(1,814)	(1,814)
Other comprehensive income	-	-
Total comprehensive loss for the year	<u>(1,814)</u>	<u>(1,814)</u>
At 30 June 2020	<u>4,531</u>	<u>4,531</u>

The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

Consolidated statement of cash flows

For the year ended 30 June 2021

	Notes	2021 \$000	2020 \$000
Operating activities			
Receipts from customers		83,764	119,332
Payments to suppliers and employees		(91,419)	(121,497)
Interest received		56	120
Interest paid		(120)	(151)
Other grants		3,478	789
Net cash flows used in operating activities	8	<u>(4,241)</u>	<u>(1,407)</u>
Investing activities			
Purchase of property, plant and equipment		(213)	(79)
Purchase of intangible assets	12	-	(289)
Net cash flows used in investing activities		<u>(213)</u>	<u>(368)</u>
Financing activities			
Payment for principal portion of lease liabilities	8	(1,087)	(998)
Repayments from/(advances to) third parties		296	(456)
Net cash flows used in financing activities		<u>(791)</u>	<u>(1,454)</u>
Net decrease in cash and cash equivalents		(5,245)	(3,229)
Cash and cash equivalents at 1 July		25,996	29,225
Cash and cash equivalents at 30 June	8	<u><u>20,751</u></u>	<u><u>25,996</u></u>

The above consolidated statement of cash flows should be read in conjunction with the accompanying notes.

Notes to the consolidated financial statements

For the year ended 30 June 2021

1. Corporate information

The financial report of Football Australia Limited (the "Company" or the "Parent") and its consolidated entities (the "Group") for the year ended 30 June 2021 was authorised for issue in accordance with a resolution of the directors on 29 October 2021.

Football Australia Limited (formerly known as Football Federation Australia Limited) is a company limited by guarantee incorporated and domiciled in Australia. The Company is a not-for-profit entity.

The registered office and the principal place of business of the Company is Level 9, 1 Shelley Street, King Street Wharf, NSW, 2000.

Further information on the nature of the operations and principal activities of the Group are described in the directors' report. Information on the Group's structure is provided in Note 20.

2. Significant accounting policies

2.1 Basis of preparation

The financial report is a general purpose financial report, which has been prepared on a going concern basis in accordance with the requirements of the *Corporations Act 2001*, Australian Accounting Standards and other authoritative pronouncements of the Australian Accounting Standards Board. The financial report has been prepared on a historical cost basis.

The amounts contained in the financial report have been rounded to the nearest \$1,000 (where rounding is applicable) where noted (\$000) under the option available to the Company under *ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191*. The Company is an entity to which this legislative instrument applies.

Compliance with International Financial Reporting Standards

The financial report also complies with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board.

2.2 Changes in accounting policies, disclosure, standards and interpretations

New and amended standards and interpretations

The new and amended Australian Accounting Standards and Interpretations that apply for the first time in 2021 do not materially impact the consolidated financial statements of the Group.

Accounting Standards and Interpretations issued but not yet effective

Certain Australian Accounting Standards and Interpretations have recently been issued or amended but are not yet effective and have not been adopted by the Group for the annual reporting period ended 30 June 2021. The Group intends to adopt these new and amended standards and interpretations, when they become effective.

2.3 Basis of consolidation

For the year ended 30 June 2021, the consolidated financial statements incorporate the financial statements of the Company and the entities controlled by the Company, including:

- ACN 146 403 803 Pty Limited (Gold Coast United)
- Canberra United FC Pty Limited
- North Queensland Fury Football Club Pty Ltd
- Local Organising Committee AFC Asian Cup Australia 2015 Ltd (LOC)

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

2. Significant accounting policies (continued)

2.3 Basis of consolidation (continued)

The Group controls an investee if and only if the Group has:

- Power over the investee (i.e., existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee;
- The ability to use its power over the investee to affect its returns.

Generally, there is a presumption that a majority of voting rights results in control. To support this presumption, and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement(s) with the other vote holders of the investee;
- Rights arising from other contractual arrangements;
- The Group's voting rights and potential voting rights.

If the Group loses control over a subsidiary, it derecognises the related assets (including goodwill), liabilities, non-controlling interest and other components of equity, while any resultant gain or loss is recognised in profit or loss. Any investment retained is recognised at fair value.

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Group gains control until the date the Group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income (OCI) are attributed to the equity holders of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it derecognises the related assets (including goodwill), liabilities, non-controlling interest and other components of equity while any resultant gain or loss is recognised in profit or loss. Any investment retained is recognised at fair value.

2.4 Summary of significant accounting policies

a) Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

2. Significant accounting policies (continued)

2.4 Summary of significant accounting policies (continued)

a) Fair value measurement (continued)

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

b) Cash

Cash in the consolidated statement of financial position comprises cash at bank and on hand.

For the purposes of the consolidated statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above.

c) Trade and other receivables

Trade and other receivables represents the Group's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment of the consideration is due). They are generally due for settlement within 30-90 days and therefore are all classified as current. Trade receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised at fair value. The Group holds the trade receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest rate (EIR) method.

For trade receivables, the Group applies a simplified approach in calculating expected credit losses (ECLs). Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

d) Loan receivables

Loan receivables are recognised initially at fair value and subsequently measured at amortised cost using the EIR method.

e) Property, plant and equipment

Property, plant and equipment is stated at cost, net of accumulated depreciation and accumulated impairment losses. Such cost includes the cost of replacing part of the plant and equipment. When significant parts of plant and equipment are required to be replaced at intervals, the Group depreciates them separately based on their useful lives. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in the profit or loss as incurred.

Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets, as follows:

- Furniture, fittings and office equipment	20% - 33%
- Leasehold property	2%
- Other equipment	10%

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal (i.e., at the date the recipient obtains control) or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the consolidated statement of profit or loss and other comprehensive income when the asset is derecognised.

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

2. Significant accounting policies (continued)

2.4 Summary of significant accounting policies (continued)

e) Property, plant and equipment (continued)

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

Property, plant and equipment are also subject to impairment. Refer to the accounting policies in Note 2.4(g) Impairment of non-financial assets.

f) Leases

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

(i) Right-of-use assets

The Group recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

Office premises	3 years
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If ownership of the leased asset transfers to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

The right-of-use assets are also subject to impairment. Refer to the accounting policies in Note 2.4(g) Impairment of non-financial assets.

(ii) Lease liabilities

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

(iii) Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

2. Significant accounting policies (continued)

2.4 Summary of significant accounting policies (continued)

g) Impairment of non-financial assets

The Group assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

The Group bases its impairment calculation on detailed budgets and forecast calculations, which are prepared separately for each of the Group's CGUs to which the individual assets are allocated. These budgets and forecast calculations generally cover a period of five years. A long-term growth rate is calculated and applied to project future cash flows after the fifth year.

Impairment losses of continuing operations are recognised in the consolidated statement of profit or loss and other comprehensive income in expense categories consistent with the function of the impaired asset.

For assets excluding goodwill, an assessment is made at each reporting date to determine whether there is an indication that previously recognised impairment losses no longer exist or have decreased. If such indication exists, the Group estimates the asset's or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the consolidated statement of profit or loss and other comprehensive income.

h) Intangible assets

Trademarks

Trademarks are recorded at cost less accumulated amortisation and accumulated impairment. Amortisation is charged on a straight-line basis over the estimated useful life of 10 years. The estimated useful life and amortisation method is reviewed at the end of each annual reporting period.

Online systems capital costs

Capitalised information technology costs are recorded at cost less accumulated amortisation and accumulated impairment. Amortisation is charged on a straight-line basis over the estimated useful life of over 3 to 4 years.

Digital assets

Capitalised digital assets are recorded at cost less accumulated amortisation and accumulated impairment. The assets will be amortised on a straight-line basis over the estimated useful life of 4 years at the point in time that the asset becomes available for use.

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

2. Significant accounting policies (continued)

2.4 Summary of significant accounting policies (continued)

i) Trade and other payables

Trade and other payables are initially recognised at fair value and subsequently measured at amortised cost. Due to their short-term nature they are not discounted. They represent liabilities for goods and services provided to the Group prior to the end of the financial year that are unpaid and arise when the Group becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

j) Provisions and employee benefit liabilities

General

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Group expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to any provision is presented in the consolidated statement of profit or loss and other comprehensive income net of any reimbursement.

Wages and salaries

Liabilities for wages and salaries, including non-monetary benefits are expected to be settled within 12 months of the reporting date are recognised in respect of employees' services up to the reporting date. They are measured at the amounts expected to be paid when the liabilities are settled. Expected future payments are discounted using market yields at the reporting date on high quality corporate bonds with terms to maturity and currencies that match, as closely as possible, to estimated future cash flows, if material.

Long service leave and annual leave

The Group does not expect its long service leave or annual leave benefits to be settled wholly within 12 months of each reporting date. The Group recognises a liability for long service leave and annual leave is recognised and measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the reporting date on high quality corporate bonds with terms to maturity and currencies that match, as closely as possible, the estimated future cash outflows.

Make good provisions

The provision includes future cost estimates associated with returning the premises to its original condition. The calculation of this provision requires assumptions such as expected lease expiry dates, and cost estimates. These uncertainties may result in future actual expenditure differing from the amounts currently provided. The provision recognised for each leased premises is periodically reviewed and updated based on the facts and circumstances available at the time. Changes to the estimated future costs for sites are recognised in the consolidated statement of financial position by adjusting both the expense or asset (if applicable) and provision.

k) Revenue from contracts with customers

Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services. The Group has generally concluded that it is the principal in its revenue arrangements.

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

2. Significant accounting policies (continued)

2.4 Summary of significant accounting policies (continued)

k) Revenue from contracts with customers (continued)

The specific recognition criteria described below must also be met before revenue is recognised.

Grants

Grant revenues are recognised once the grant funds have been utilised for expenditure on grant-related activities or any specific performance obligations noted in the contract.

Sponsorship

Sponsorship revenues are recognised in line with the performance obligations specified in the sponsorship contract. This is generally based on the payment schedule which outlines the consideration to be provided each year in exchange for the sponsorship rights provided by the Group to the sponsor over the term of the contract over time. In some instances there is a sign-on bonus included within the consideration. In these circumstances where the sign-on bonus is not specified to be tied to a certain performance obligation, this fee is recognised as revenue over the life of the contract.

Registration, license, affiliation and other fees

These revenues relate mainly to the license fees for Hyundai A-League expansion clubs. As the performance obligation within these contracts is for a license for these clubs to be granted into the Hyundai A-League for a specified number of years as a part of the League's intellectual property, the revenue is recognised equally over the term of the contract.

Another element of this revenue line is Prize Money for performance in tournaments. Once participation in the tournament is completed this revenue is recognised based on placing in the tournament in accordance with tournament regulations.

National registration fees

The performance obligation for the National Registration Fees revenues is for the Group to provide a platform for registration for individuals to play football in Australia. As such, revenues are recognised upon registration.

Broadcasting and other rights

Broadcasting and other rights revenues are recognised in line with the performance obligation of the Group to grant exclusive rights to the respective broadcaster. This revenue is recognised based on satisfaction of the contractual performance obligations.

Gate receipts

Gate receipts revenue is recognised upon providing the performance obligation of holding the event of which the tickets have been purchased. Thus, revenue is recognised at a point in time.

Hosting of events

Hosting revenues hold the performance obligation of the Group at a location by which a government organisation has purchased the rights to the event. Thus, the performance obligation is recognised at the point in time when the event is held.

Merchandising

Merchandising revenue is recognised at the point in time when the performance obligation is met at the transfer of the merchandise to the customer.

Contract balances

Contract assets

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Group performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional.

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

2. Significant accounting policies (continued)

2.4 Summary of significant accounting policies (continued)

k) Revenue from contracts with customers (continued)

Contract balances (continued)

Contract liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Group transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Group performs under the contract.

l) Government grants

JobKeeper payment

In 2020, the government introduced the JobKeeper Payment scheme to support businesses significantly affected by the Coronavirus pandemic to help keep more Australians in jobs. The JobKeeper Payment is available to assist employers by subsidising fortnightly salaries. Eligible employers are reimbursed a fixed amount of \$1,500 per fortnight for each eligible employee from 30 March 2020, for up to 13 fortnights. The government extended the JobKeeper Scheme (Jobkeeper 2.0) from 28 September 2020 to 28 March 2021.

For JobKeeper Payments, employers are required to pay eligible employees a minimum of \$1,500 (before tax) per fortnight to claim the JobKeeper Payment. This is paid to the employer in arrears each month by the Australian Taxation Office (ATO). If employers do not continue to pay their employees for each pay period, they cease to qualify for the JobKeeper Payment. For JobKeeper 2.0, employers are required to pay eligible employees a minimum of \$1,200 (before tax) per fortnight to 28 September 2020 and \$1,000 (before tax) per fortnight to 28 March 2021 for those employees who worked more than 20 hours a fortnight. Eligible employees who worked under 20 hours received a minimum of \$750 (before tax) per fortnight to 28 September 2020 and \$650 (before tax) per fortnight to 28 March 2021.

The Group has recognised income received for the JobKeeper Scheme.

m) Finance income

Finance income is recognised on a time proportionate basis that takes into account the effective yield on the financial asset.

n) Finance costs

Finance costs comprise interest expense on borrowings and lease liabilities. Interest expense is recognised in profit or loss using the EIR method.

o) Taxes

No provision has been made for income tax as the Company is exempt in accordance with the terms of s50-45 of the Income Tax Assessment Act 1997. The Company has one active tax exempted subsidiary, Local Organising Committee AFC Asian Cup Australia 2015 Ltd. The Company's active taxable subsidiaries, North Queensland Fury Football Club Pty Limited, Canberra United FC Pty Limited and ACN 146 403 803 Pty Limited, are subject to income tax, however, no tax liabilities have arisen during the year.

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

2. Significant accounting policies (continued)

2.4 Summary of significant accounting policies (continued)

o) Taxes (continued)

Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except:

- When the GST incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item, as applicable; and
- When receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the consolidated statement of financial position. Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the taxation authority.

Cash flows are included in the consolidated statement of cash flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the taxation authority is classified as part of operating cash flows.

p) Assets held for sale and discontinued operations

The Group classifies assets and disposal groups as held for sale if their carrying amounts will be recovered principally through a sale transaction rather than through continuing use. Assets and disposal groups classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell. Costs to sell are the incremental costs directly attributable to the disposal of an asset (disposal group), excluding finance costs and income tax expense.

The criteria for held for sale classification is regarded as met only when the sale is highly probable, and the asset or disposal group is available for immediate sale in its present condition. Actions required to complete the sale should indicate that it is unlikely that significant changes to the sale will be made or that the decision to sell will be withdrawn. Management must be committed to the plan to sell the asset and the sale expected to be completed within one year from the date of the classification.

Property, plant and equipment and intangible assets are not depreciated or amortised once classified as held for sale.

Assets and liabilities classified as held for sale are presented separately as current items in the consolidated statement of financial position.

A disposal group qualifies as discontinued operation if it is a component of an entity that either has been disposed of, or is classified as held for sale, and:

- Represents a separate major line of business or geographical area of operations
- Is part of a single co-ordinated plan to dispose of a separate major line of business or geographical area of operations, or
- Is a subsidiary acquired exclusively with a view to resale

Discontinued operations are excluded from the results of continuing operations and are presented as a single amount as profit or loss after tax from discontinued operations in the consolidated statement of profit or loss and other comprehensive income.

Additional disclosures are provided in Note 4. All other notes to the consolidated financial statements include amounts for continuing operations, unless indicated otherwise.

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

2. Significant accounting policies (continued)

2.4 Summary of significant accounting policies (continued)

q) Comparatives

Where necessary, comparative figures have been reclassified to conform with changes in presentation in the current year.

3. Significant accounting judgements, estimates and assumptions

The preparation of the Group's consolidated financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

Estimates and assumptions

Management have made assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that could have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below. The Group based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

Fair value measurement of financial instruments

When the fair values of financial assets and financial liabilities recorded in the consolidated statement of financial position cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the discounted cash flow (DCF) model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

Provision for expected credit losses of trade and other receivables

The Group uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type, customer type and rating, and coverage by letters of credit and other forms of credit insurance).

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the sectors associated with their sponsorships/customers, the historical default rates are adjusted. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

3. Significant accounting judgements, estimates and assumptions (continued)

Estimates and assumptions (continued)

Leases - Estimating the incremental borrowing rate

The Group cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate (IBR) to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group 'would have to pay', which requires estimation when no observable rates are available (such as for subsidiaries that do not enter into financing transactions) or when they need to be adjusted to reflect the terms and conditions of the lease (for example, when leases are not in the subsidiary's functional currency). The Group estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates (such as the subsidiary's stand-alone credit rating).

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

4. Discontinued operations

On 5 July 2021, the Group transferred responsibility for the operations of the FA Leagues business unit ("Leagues") to Australian Professional League Company Pty Ltd ("APLCO") as part of the Unbundling Agreement entered into on 31 December 2020.

The results of the Leagues for the year are presented below:

	2021	2020
	\$000	\$000
Revenue from contracts with customers	43,527	60,183
Licensing revenue*	19,529	2,141
Finance income	17	41
Other income	-	274
Employee and team benefit expenses	(5,746)	(7,500)
Grants and distributions expenses	(19,670)	(30,027)
Travel expenses	(5,932)	(3,437)
Marketing and media expenses	(10,570)	(10,064)
Event hosting expenses	(1,257)	(123)
Administration expenses	(349)	(513)
Broadcasting expenses	(73)	-
Other team expenses	(1,231)	(1,908)
Professional and consultants fees	(485)	(377)
Sponsorship and licensing expenses	(529)	(1,429)
Communication and technology expenses	(2,120)	(2,152)
Insurance expenses	(4,904)	(3,328)
Operating surplus	10,207	1,781
Finance costs	(22)	(37)
Surplus before income tax from discontinued operations	10,185	1,744
Income tax expense	-	-
Surplus for the year from discontinued operation	10,185	1,744

* In prior years, the fees agreed to be paid by the respective clubs to obtain their license were recognised as revenue over the life of the license, as the Group had performance obligations over the entire license period (the license period was 15-16 years). The Unbundling Agreement has transferred this obligation to APLCO, and prior to completion APLCO was acting in the capacity of fulfilling the obligations required by the license agreement. Based on the transfer of performance obligations through unbundling and the performance of obligations being carried out by APLCO prior to completion, management have determined that there are no further performance obligations for the Group as at 30 June 2021, associated with the club licenses. Accordingly, unrecognised revenue in relation to cash received for the licenses issued was recognised as revenue in 2021.

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

4. Discontinued operations (continued)

The major classes of assets and liabilities of the Leagues classified as held for sale as at 30 June are, as follows:

	<u>2021</u>
	<u>\$000</u>
Assets	
Trade and other receivables	2,069
Contract assets	3,142
Prepayments	36
Total assets held for sale	<u><u>5,247</u></u>
Liabilities	
Trade and other payables	2,906
Contract liabilities	142
Employee benefit liabilities	394
Lease liabilities	66
Liabilities directly associated with assets held for sale	<u><u>3,508</u></u>
Net assets directly associated with disposal group	<u><u>1,739</u></u>

The net cash flows incurred by Football Australia Limited in relation to the running of the Leagues are, as follows:

	<u>2021</u>	<u>2020</u>
	<u>\$000</u>	<u>\$000</u>
Operating	(11,854)	(17,980)
Financing	(315)	(300)
Net cash outflow	<u><u>(12,169)</u></u>	<u><u>(18,280)</u></u>

5. Revenue from contracts with customers

5.1 Disaggregated revenue information

Set out below is the disaggregation of the Group's revenue from contracts with customers:

	<u>2021</u>	<u>2020</u>
	<u>\$000</u>	<u>\$000</u>
Type of service		
Grants	8,810	7,644
Sponsorship	7,624	12,858
National registration fees	10,114	8,245
Broadcasting and other rights	3,677	10,080
Gate receipts	-	1,289
Hosting of events	226	1,894
Merchandising and other income	3,833	2,779
Total revenue from contracts with customers	<u><u>34,284</u></u>	<u><u>44,789</u></u>
Timing of revenue recognition		
Goods transferred at a point in time	14,173	14,207
Services transferred over time	20,111	30,582
Total revenue from contracts with customers	<u><u>34,284</u></u>	<u><u>44,789</u></u>

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

5. Revenue from contracts with customers (continued)

5.2 Contract balances

	<u>2021</u>	<u>2020</u>
	<u>\$000</u>	<u>\$000</u>
Trade and other receivables (Note 9)	14,960	7,962
Contract assets (Note 9)	2,225	6,216
Contract liabilities (Note 15)	11,547	26,339

5.3 Performance obligations

Information about the Group's performance obligations are summarised below:

Rendering of services

The performance obligation is satisfied over-time and payment is generally due upon completion of the service and acceptance by the customer.

Sale of goods

The performance obligation is satisfied upon delivery of the goods and payment is generally due within 30 to 90 days from delivery.

6. Expenses

	<u>2021</u>	<u>2020</u>
	<u>\$000</u>	<u>\$000</u>
Expenses included under administrative expenses:		
Depreciation of right-of-use assets	1,007	1,004
Depreciation of property, plant and equipment	133	127
Amortisation of intangible assets	1,016	991
Expected credit losses	100	100
Rent	65	36

7. Employee and team benefit expenses

	<u>2021</u>	<u>2020</u>
	<u>\$000</u>	<u>\$000</u>
Wages and salaries	13,980	15,330
Post employment benefits	1,026	1,091
Other employee benefits	1,756	1,685
	<u><u>16,762</u></u>	<u><u>18,106</u></u>

8. Cash

	<u>2021</u>	<u>2020</u>
	<u>\$000</u>	<u>\$000</u>
Cash at bank and on hand	<u><u>20,751</u></u>	<u><u>25,996</u></u>

Cash at bank earns interest at floating rates based on daily bank deposit rates.

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

8. Cash (continued)

For the purpose of consolidated statement of cash flows, cash and cash equivalents comprise cash at bank and on hand.

	<u>2021</u>	<u>2020</u>
	<u>\$000</u>	<u>\$000</u>
Cash flow reconciliation		
Reconciliation of surplus/(deficit) after tax to net cash flows from operations:		
Surplus/(deficit) for the year from continuing operations	1,628	(3,558)
Surplus for the year from discontinued operations	10,185	1,744
<i>Adjustments to reconcile surplus/(deficit) after tax to net cash flows used in operations:</i>		
Depreciation of right-of-use assets	1,007	1,004
Depreciation of property, plant and equipment	133	127
Amortisation of intangible assets	1,016	991
Expected credit losses	100	100
<i>Changes in assets and liabilities:</i>		
(Increase)/decrease in trade and other receivables	(9,167)	16,085
(Increase)/decrease in prepayments	(579)	590
Decrease in contract assets	849	932
Increase/(decrease) in trade and other payables	4,937	(5,122)
Decrease in contract liabilities	(14,650)	(13,921)
Increase/(decrease) in employee benefit liabilities	300	(379)
Net cash flows used in operating activities	<u>(4,241)</u>	<u>(1,407)</u>

\$611,509 of the cash and cash equivalents balance is not available for use by the entity, this relates to cash held for a lease guarantee on the registered office of the Company (2020: \$611,509).

Changes in liabilities arising from financing activities

	<u>1 July 2020</u>	<u>Cash flows</u>	<u>Non-cash</u>	<u>30 June 2021</u>
	<u>\$000</u>	<u>\$000</u>	<u>changes</u>	<u>\$000</u>
Lease liabilities (Note 17)	1,202	(1,087)	27	142
Total liabilities from financing activities	<u>1,202</u>	<u>(1,087)</u>	<u>27</u>	<u>142</u>
	<u>1 July 2019</u>	<u>Cash flows</u>	<u>Non-cash</u>	<u>30 June 2020</u>
	<u>\$000</u>	<u>\$000</u>	<u>changes</u>	<u>\$000</u>
Lease liabilities (Note 17)	2,200	(998)	-	1,202
Total liabilities from financing activities	<u>2,200</u>	<u>(998)</u>	<u>-</u>	<u>1,202</u>

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

9. Trade and other receivables

	<u>2021</u>	<u>2020</u>
	\$000	\$000
Current		
Trade receivables	15,010	7,619
Expected credit losses	(50)	(150)
	<u>14,960</u>	<u>7,469</u>
Other receivables	-	493
	<u><u>14,960</u></u>	<u><u>7,962</u></u>

Contract assets

As at 30 June 2021, the Group has contract assets of \$2,225,000 (2020: \$6,216,000).

Set out below is the movement in the allowance for expected credit losses of trade receivables and contract assets:

	<u>Collectively</u>
	<u>impaired</u>
	\$000
At 1 July 2019	50
Charge for the year	100
At 30 June 2020	150
Utilised during the year	(100)
At 30 June 2021	50

As at 30 June, the ageing analysis of trade receivables is, as follows:

	Total	Neither past due nor impaired	Past due but not impaired					> 151 days
			< 30 days	31-60 days	61-90 days	91-120 days	121-150 days	
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
2021	15,010	4,265	5,038	2,431	239	93	693	2,251
2020	7,619	574	819	1,254	720	176	832	3,244

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

10. Loan receivables

	2021	2020
	\$000	\$000
Current		
Loan receivables	<u>160</u>	<u>307</u>
Non-current		
Loan receivables	<u>-</u>	<u>149</u>

The above loans include \$160,000 (2020: \$255,000) which is non-interest bearing. For the year ended 30 June 2020, \$201,000 incurred interest at 4.5% per annum.

11. Property, plant and equipment

	Leasehold property	Furniture, fittings and office equipment	Other equipment	Right-of-use assets (Office premises)	Total
	\$000	\$000	\$000	\$000	\$000
Cost					
At 1 July 2019	350	3,169	259	-	4,644
Adoption of AASB 16	-	-	-	2,109	2,109
Additions	158	76	4	-	238
At 30 June 2020	<u>508</u>	<u>3,245</u>	<u>263</u>	<u>2,109</u>	<u>6,991</u>
Additions	-	105	15	93	213
At 30 June 2021	<u>508</u>	<u>3,350</u>	<u>278</u>	<u>2,202</u>	<u>7,204</u>
Accumulated depreciation					
At 1 July 2019	110	3,015	70	-	4,061
Depreciation charge for the year	5	100	22	1,004	1,131
At 30 June 2020	<u>115</u>	<u>3,115</u>	<u>92</u>	<u>1,004</u>	<u>5,192</u>
Depreciation charge for the year	7	99	27	1,007	1,140
At 30 June 2021	<u>122</u>	<u>3,214</u>	<u>119</u>	<u>2,011</u>	<u>6,332</u>
Net book value					
At 30 June 2021	<u>386</u>	<u>136</u>	<u>159</u>	<u>191</u>	<u>872</u>
At 30 June 2020	<u>393</u>	<u>130</u>	<u>171</u>	<u>1,105</u>	<u>1,799</u>

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

12. Intangible assets

	Online systems capital cost	Trademarks	Digital assets	Total
	\$000	\$000	\$000	\$000
Cost				
At 1 July 2019	5,046	318	2,255	7,619
Additions	289	-	-	289
At 30 June 2020	5,335	318	2,255	7,908
At 30 June 2021	5,335	318	2,255	7,908
Accumulated amortisation				
At 1 July 2019	4,035	211	876	5,122
Amortisation charge for the year	399	27	565	991
At 30 June 2020	4,434	238	1,441	6,113
Amortisation charge for the year	418	27	571	1,016
At 30 June 2021	4,852	265	2,012	7,129
Net book value				
At 30 June 2021	483	53	243	779
At 30 June 2020	901	80	814	1,795

13. Trade and other payables

	2021	2020
	\$000	\$000
Current		
Trade payables	4,971	4,169
Other creditors and accruals	5,878	6,093
Goods and services tax	376	25
	11,225	10,287

14. Employee benefit liabilities

	2021	2020
	\$000	\$000
Current		
Annual leave	1,261	1,226
Long service leave	193	264
	1,454	1,490
Non-current		
Long service leave	95	153

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

15. Contract liabilities

	<u>2021</u>	<u>2020</u>
	<u>\$000</u>	<u>\$000</u>
Current		
Broadcasting and other rights	1,943	522
Grants	6,580	6,524
Sponsorship	3,024	2,104
License fees	-	1,941
	<u>11,547</u>	<u>11,091</u>
Non-current		
License fees	<u>-</u>	<u>15,248</u>
	<u>2021</u>	<u>2020</u>
	<u>\$000</u>	<u>\$000</u>
At 1 July	26,339	40,260
Deferred during the year	60,278	65,990
Release to the consolidated statement of profit or loss and other comprehensive income	<u>(75,070)</u>	<u>(79,911)</u>
At 30 June	<u>11,547</u>	<u>26,339</u>

16. Provisions

	<u>2021</u>	<u>2020</u>
	<u>\$000</u>	<u>\$000</u>
Current		
Make good provision	317	264
General provisions	1,000	-
	<u>1,317</u>	<u>264</u>
Non-current		
Make good provision	<u>-</u>	<u>53</u>

	<u>General provisions</u>	<u>Make good provision</u>	<u>Total</u>
	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>
At 1 July 2020	-	317	317
Arising during the year	1,000	-	1,000
At 30 June 2021	<u>1,000</u>	<u>317</u>	<u>1,317</u>

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

17. Lease liabilities

Group as a lessee

The Group has lease contracts for office premises used in its operations. Leases of office premises generally have lease terms of 3 years. The Group's obligations under its leases are secured by the lessor's title to the leased assets. Generally, the Group is restricted from assigning and subleasing the leased assets and some contracts require the Group to maintain certain financial ratios. There are several lease contracts that include extension and termination options and variable lease payments, which are further discussed below.

Set out below are the carrying amounts of lease liabilities and the movements during the period:

	<u>2021</u>	<u>2020</u>
	<u>\$000</u>	<u>\$000</u>
At 1 July	1,202	2,200
Additions	93	-
Accretion of interest	66	113
Payments	(1,153)	(1,111)
Discontinued operations	(66)	-
At 30 June	<u>142</u>	<u>1,202</u>
Current	142	1,030
Non-current	-	172

The following are the amounts recognised in profit or loss:

	<u>2021</u>	<u>2020</u>
	<u>\$000</u>	<u>\$000</u>
Depreciation expense of right-of-use assets	1,007	1,004
Interest expense on lease liabilities	66	113
Expense relating to leases of low-value assets	50	43
Total amount recognised in profit or loss	<u>1,123</u>	<u>1,160</u>

The Group had total cash outflows for leases of \$1,203,000 in 2021 (2020: \$1,154,000).

18. Financial instrumental risk management

The Group is exposed to a variety of financial risks through its use of financial instruments.

This note discloses the Group's objectives, policies and process for managing and measuring these risks.

The Group's overall risk management plan seeks to minimise potential adverse effects due to the unpredictability of financial markets.

The Group does not actively engage in the trading of financial assets for speculative purposes nor does it write options. The most significant financial risks to which the Group is exposed to are described below:

Specific risks

- Credit risk
- Liquidity risk
- Market risk - Interest rate risk

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

18. Financial instrumental risk management (continued)

Financial instruments used

- Trade receivables and contract assets
- Cash at bank
- Trade and other payables

Objectives, policies and processes

Risk management is carried out by the Group's finance function under policies and objectives which have been approved by the board of directors.

The board receives monthly reports which provide details of the effectiveness of the processes and policies in place.

Specific information regarding the mitigation of each financial risk to which the Group is exposed is provided below.

Credit risk analysis

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in a financial loss to the Group.

Credit risk arises from cash and cash equivalents and financial institutions, as well as credit exposure to wholesale and retail customers, including outstanding receivables and committed transactions.

The Group's exposure to credit risk is limited to the carrying amount of financial assets recognised at the reporting date.

The Group's management considers that all the financial assets that are not impaired for each of the reporting dates under review are of good credit quality.

None of the Group's financial assets are secured by collateral or other credit enhancements.

Liquidity risk analysis

The Group's policy is to ensure that it will always have sufficient cash to allow it to meet its liabilities when they become due. The Group maintains cash to meet its liquidity requirements for up to 90-days.

The Group manages its liquidity needs by carefully monitoring cash inflows and outflows on a month-to-month basis projected out to the completion of the financial year.

At reporting date, these reports indicate that the Group expected to have sufficient liquid resources to meet its obligations under all reasonably expected circumstances.

The credit risk for liquid funds and other short-term financial assets is considered negligible, since the counterparties are reputable banks with high quality external credit ratings.

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

18. Financial instrumental risk management (continued)

Objectives, policies and processes (continued)

Liquidity risk analysis (continued)

The Group's liabilities have contractual maturities which are summarised below:

30 June 2021	Not later than 1 month \$000	Current		Non-current		Total \$000
		1 to 3 months \$000	3 months to 1 year \$000	1 to 5 years \$000		
Trade and other payables	11,225	-	-	-	-	11,225
Lease liabilities	28	57	57	-	-	142
Total	11,253	57	57	-	-	11,367
30 June 2020						
Trade and other payables	10,287	-	-	-	-	10,287
Lease liabilities	93	186	751	172	-	1,202
Total	10,380	186	751	172	-	11,489

The above contractual maturities reflect the gross cash flows, which may differ to the carrying values of the liabilities at reporting date.

Interest rate risk

The majority of the Group's financial assets are non-interest bearing. The main interest rate risk for the Group arises from its cash holdings. The exposure to interest rate risk, which is the risk that a financial instrument's value will fluctuate as a result of change in market interest rate and the effective weighted average interests rates on classes of financial assets and financial liabilities.

19. Related party and key management personnel disclosures

19.1 Compensation of key management personnel

	2021	2020
	\$	\$
Short-term employee benefits	2,359,797	2,584,653
Other long-term benefits	175,496	373,480
Termination benefits	-	1,129,888
Total compensation	2,535,293	4,088,021

19.2 Other transactions and balances with key management personnel and other related parties

During the year, payments of \$107,874.20 were made to Venues NSW, a company which FA Director Amy Duggan commenced as a board member from 1 December 2020. These payments relate to venue hire and catering.

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

20. Investment in controlled entities

The consolidated financial statements of the Group include:

Name	Country of incorporation	% Equity interest	
		2021	2020
ACN 146 403 803 Pty Limited (Gold Coast United)	Australia	100%	100%
Canberra United FC Pty Limited	Australia	100%	100%
North Queensland Fury Football Club Pty Limited	Australia	100%	100%
Local Organising Committee AFC Asian Cup Australia 2015 Ltd (LOC)	Australia	100%	100%

All entities are dormant.

21. Commitments and contingencies

21.1 Leasing commitments

The Group has no lease contracts that have not yet commenced as at 30 June 2021 (2020: \$nil).

21.2 Contingent assets and contingent liabilities

The Group did not have any contingent assets and contingent liabilities as at 30 June 2021 (2020: \$nil).

22. Parent entity information

	2021	2020
	\$000	\$000
Current assets	43,981	40,576
Total assets	45,632	44,319
Current liabilities	29,193	24,162
Total liabilities	29,288	39,788
Members' accumulated surplus	16,344	4,531

The parent has not entered into any guarantees in relation to the debts of its subsidiaries.

The contractual commitments, contingent assets and contingent liabilities of the parent company are as per Note 21.

Notes to the consolidated financial statements (continued)

For the year ended 30 June 2021

23. Auditor's remuneration

The auditor of Football Australia Limited (formerly known as Football Federation Australia Limited) is Ernst & Young (Australia).

	<u>2021</u>	<u>2020</u>
	\$	\$
<i>Amounts received or due and receivable by Ernst & Young (Australia) for:</i>		
Audit of the financial statements	85,000	79,000
Other services		
- Other assurance services	6,996	5,900
- Non-assurance services	155,280	14,600
	<u>247,276</u>	<u>99,500</u>

24. Events after the reporting period

On 5 July 2021, the Group transferred responsibility for the operations of the Leagues to Australian Professional League Company Pty Ltd as part of the Unbundling Agreement entered into on 31 December 2020.

The Federal Government revealed their COVID-19 roadmap to reopening international borders in line with prescribed vaccination targets. Hosting of National Teams matches and associated ticket sales resumed in October 2021.

There were no other significant events occurring after the reporting period which may affect either the Group's operations or results of those operations or the Group's state of affairs.

Directors' declaration

In accordance with a resolution of the directors of Football Australia Limited (formerly known as Football Federation Australia Limited), I state that:

In the opinion of the directors:

- (a) the consolidated financial statements and notes of Football Australia Limited (formerly known as Football Federation Australia Limited) for the financial year ended 30 June 2021 are in accordance with the *Corporations Act 2001*, including:
 - (i) giving a true and fair view of the Group's financial position as at 30 June 2021 and its performance for the year ended on that date; and
 - (ii) complying with Australian Accounting Standards and the *Corporations Regulations 2001*;
- (b) the consolidated financial statements and notes also comply with International Financial Reporting Standards as disclosed in Note 2.1; and
- (c) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

On behalf of the board



Mr C Nikou (Chair)
Chairman
Sydney
29 October 2021



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Independent auditor's report to the members of Football Australia Limited

Opinion

We have audited the financial report of Football Australia Limited (the Company) and its subsidiaries (collectively the Group), which comprises the consolidated statement of financial position as at 30 June 2021, the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of the Group is in accordance with the *Corporations Act 2001*, including:

- a. Giving a true and fair view of the consolidated financial position of the Group as at 30 June 2021 and of its consolidated financial performance for the year ended on that date; and
- b. Complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of our report. We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information other than the financial report and auditor's report thereon

The directors are responsible for the other information. The other information is the directors' report accompanying the financial report.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



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Responsibilities of the directors for the financial report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- ▶ Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ▶ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- ▶ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- ▶ Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.



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- ▶ Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- ▶ Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads "Ernst & Young" in a cursive style.

Ernst & Young

A handwritten signature in black ink that reads "Douglas Bain" in a cursive style.

Douglas Bain
Partner
Sydney

29 October 2021